Removable Disk Storage Successes & Flameouts:

What Can We Learn from the Past as We Move Forward?

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The Premier Advanced Recording Technology Forum

THIC Inc.



My Background

- Marketing Specialist with some of the first 8" Floppy drives and later 5-1/4" floppies (mid to late 70's).
- Director of Marketing at Seagate in early 80's. During that time, involved with support of the 3-1/2" floppy (and some other unsuccessful formats).
- Involved with the standards efforts in the mid-80's on 5-1/4" removable optical discs, both Magneto-Optical and Phase Change.
- Author of section on CD-ROM/CD-R for the Encyclopedia of Electrical & Electronics Engineering.
- Presented THIC paper in June 2000 on OSD technology.
- Currently CEO of company manufacturing duplication and printing equipment for CD-R, DVD-R, and DVD+R.

Outline

- Categorize the different types of removable Disks (Discs)
- Explore some real-world examples of Successes and Flame-outs
- What can we learn that can help predict the future? In particular, the current battleground for recordable DVD
- My analysis is Commercial, not Technical

First, a Warning...

This presentation will contain:

- NO Areal Density Trend Charts
- NO Roadmaps
- NO cross-sections of recording surfaces and materials
- NO hierarchical pyramid charts

Commercial Implementations of Removable Disk (Disc) Technologies

· Some were successful . . .







Some were not . . .







Success vs. Failures

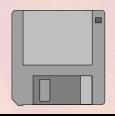
Was it the technology?
Was it the implementation?
Was it the \$/GB?
Was it Access Time?

Was it Transfer Rate?

Was it timing? Was it money?

Or ...?

Media Cost Comparisons











Specification	Floppy	Zip	5-1/4" MO	CD-R	DVD+/-R
Capacity:	1.44 MB	750 MB	9.1 GB	650MB	4.7 GB
Cost/Disc (US	\$0.20	\$12.00	\$84.00	\$0.30	\$3.00
Retail):					
US\$/GB:	\$139.00	\$16.00	\$9.20	\$0.46	\$0.64
Libraries ?	No	No	Yes	Yes	Yes

Let's look at some predictions:

In a THIC paper given by a respected author in April 1997, the most promising emerging storage technologies were cited as

- Near Field Recording (NFR)
- Optical Tape
- Holographic Recording

...one of these was a Removable disk technology . . .

Removable Disk (Disc) = Technologies have not been predictable like HDD

- Non-removable (HDD) disk cost vs. capacity charts have been reasonably predicable
 - Hard Disk capacities keep growing and drives keep getting cheaper (superparamagnetism? -- Damn the torpedoes, full speed ahead !!)
- Removable Disk Technologies have not been consistent or particularly predictable
 - Multiple challenges, such as interchangability,
 contamination, costs, reliability, money . . .

Categories of Removable Disks

- Pure Magnetic Recording
 - Such as Floppies, Bernoulli, Zip, JAZ, Syquest,
 Removable HDD
- Optically-assisted Magnetic Recording
 - Such as Magneto-Optical, Floptical, NFR, OSD,
 HAMR
- Pure Optical Recording
 - Such as CD-R, Phase-Change, DVD-R/RW,
 DVD+R/RW, Blu Ray

Is Pure Magnetic Recording Dead as a Removable Disk Storage Technology?

- A Feb. 2003 article in the San Jose Mercury news proclaims "The Death of the Floppy".
- Dell announced last month that floppies would no longer be included as standard
- Apple announced the same with the iMac in 1998
- Capacities of floppies simply too low
- ALL computers are now networked

FLOPPY FACTS

- \$750 Price of an 8" floppy disk drive in 1977
- \$14.99 Current price of a 50-pack of floppies (with a rebate offer of \$10)
 - 3 # of times the diskettes sold last year would wrap around world, end-to-end
 - 0.08 MBs on IBM's first 8" floppy (1971)
 - 0.4 MBs of storage on Sony's 3.5" floppy (1981)
 - 340 MBs of storage in a single, 1" IBM Microdrive, introduced in 1999

Source: SJ Mercury News, Feb. 2003

FLOPPY TIMELINE

- 1971 IBM develops 1st 8" floppy for program load
- 1976 Shugart Assoc. introduces 1st 5.25" floppy
- 1981 Sony introduces 3.5" floppy with 0.437 MB, eventually winning over 3", 3.25", and 3.9"
- 1997 Worldwide production of 3.5" floppy discs peaks at 5 Billion/year (10.4 Petabytes)
- 1998 Apple intros iMac with no floppy drive
- 2003 Dell announces 3.5" floppies will not be standard equipment

Source: SJ Mercury News, Feb. 2003

Optically-Assisted Magnetic Recording

- 5-1/4" MO topped out at 9.1 GB (14x)
- Remember these names?
 - Floptical from Insite Peripherals 21 MB
 - Pinnacle APEX ("Put a fork in it, the HDD is done")
 4.6 GB
 - OSD Maxoptix -- 26GB
 - NFR *TeraStor -- 10/20 GB*

Let's study an example of 2 failures and one possible success

NFR, OSD, UDO . . . All similar specifications:

- Disc Cartridge physically the same as 5-1/4"
 MO cartridges
- Drive size to be the same as current 5-1/4" drives (important for libraries/jukeboxes)
- Capacities of 10 to 30 GB per removable cartridge with a roadmap indicating future growth.

What happened? What is still happening?

- Many 10's of millions of dollars were invested into TeraStor to commercialize NFR.
- A smaller amount, but still substantial, was invested into OSD at Maxoptix for similar capacities and performance.
- A substantial amount is now being invested into UDO at Plasmon, again for a similar product. But UDO is pure optical recording, using Blu Ray technology.



Scorecard

NSF / TeraStor

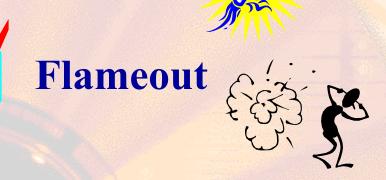


Flameout



OSD / Maxoptix





UDO / Plasmon



Jury still out, but chance of success

Why the Flameouts??

- Do not know all the reasons, but generally related to:
 - POI: Patience Of Investors
 - UTACT: Unable To Achieve Cost Targets
 - UTMIW: Unable to Make It Work
 - TLTL: Too Late, Too Little
 - SBUP: Somebody Beat Us to the Punch

High Capacity 5-1/4"

	NFR	OSD	UDO
• POI:	Absolutely!	A factor	OK, so far
• UTACT:	Yes	Yes	OK, so far
• UTMIW:	Contamination issues	Plug pulled	OK, so far
• TLTL:	Not at time	Not at time	Probably not
• SBUP:	We were first	We were 2nd	We're still there

So What about Pure Optical Recording?

- We all agree that CD-R is a success
- The first to announce this product was a big winner, correct?
- And that company was:
 - TANDY, of Radio Shack fame
 - The THOR product was introduced in 1988
 - The next CD-R was introduced by "That's CD", known today as Taiyo Yuden

Why was THOR a Flameout?

• POI: PROBABLY A FACTOR

• UTACT: PROBABLY A FACTOR

• UTMIW: WORKED IN SMALL QUANTITIES

• TLTL: NO

• SBUP: NO, THEY WERE FIRST

Blu Ray from Sony





- Product announcement on March 3, 2003
- 23 GB / disc
- Recorder Price: 450,000 Yen (\$3800)
- Media Price: 3500 Yen (\$30)
- Will play DVD-R and DVD-RW, but not DVD-RAM or DVD+RW
- If backward compatibility is an issue, is forward compatibility also an issue?

Current Battleground is DVD Recordable

- Are there any lessons from the past that can help predict the future?
- Is DVD recordable a Beta vs. VHS situation? Well, not exactly because recorded discs can be read in the same low cost readers (except for DVD-RAM).
- Is co-existence possible?
- Let's look at some criteria . . .

Recordable DVD

	DVD-R/RW	DVD+R/RW	
• POI:	So far OK	So far OK	
• UTACT:	So far OK	So far OK	
• UTMIW:	OK .	OK	
• TLTL:	No	No	
SBUP:	We were first	We were 2nd	

Recordable DVD

- Repeat, this is NOT Beta vs. VHS
- Perhaps co-existence is possible
- Maybe there should be a recording drive that handles most types of DVD recordable media
- Oh, there is such a product
- On that note, I thank our Sony hosts. Blu Ray is coming.

